

Hong Kong Society for Quality

Seminar on Quality Function Deployment

26th August 2011

- PPT 2 Due to tremendous growth after World War II, competition between corporations in Japan in the 1960s increased.

 Many manufacturing companies transformed from being a product producer to a product supplier.
- PPT3 As corporations were professional in product production, therefore it was natural that engineers did the design for products. However, the products came out could not fully eatisfy customers' needs.
- PPT 4 The high economic growth after World War II led to <u>changes</u> with customers' needs. Besides frequent model changes were required, suppliers had to offer a wide range of product <u>options</u> for customers to choose.
- PPT 5 Customer dissatisfaction <u>reduced</u> sales whilst wide ranges of product options <u>increased</u> cost. Both reduced profit and weakened competitiveness.
- PPT6 In the 1960s, the concept of quality management (QM) advanced from (1) statistical quality control (SQC) to quality assurance, and, (2) quality assurance shifted from only

- assuring production quality to assuring quality from design to production.
- PPT 7 The two founders of QFD are Prof. Shigeru Mizuno and Prof.

 Yoji Akao.
- PPT 10 "Q" in "QFD" refers to quality, which is determined by customer expectations.
- PPT 11 "F" in "QFD" refers to <u>function</u>. It is the "HOW" of the product or service for meeting customer <u>expectations</u>.
- PPT 12 "D" in "QFD" refers to <u>deployment</u>. It is how the supplier manages the <u>flow</u> of development efforts so as to make certain that customer expectations <u>drive</u> the development of products and services.
- PPT 13 QFD adopts the idea of <u>control points</u>, which had been used in QC chart to assure production and <u>design</u> quality.
- PPT 14 Substitute characteristics are used as control points for design, and production parameters are used as control points for production.
- PPT 15 Three basic steps of QFD:
 - 1. <u>Identify</u> the important customer needs
 - 2. <u>Translate</u> customer needs into quality elements
 - 3. <u>Deploy</u> the important quality elements for achieving quality
- PPT 16 QFD = $\frac{QD}{P}$ + $\frac{Work Function Deployment}{P}$
- PPT 17 Three main features of QFD are
 - 1. Make use of the basic principles of TQM
 - 2. Provide a deployment system

- 3. Apply different kinds of tools & techniques
- PPT 18 Quality table is operated in the way of: "From <u>customers</u>' world into <u>engineers</u>' world".
- PPT 19 Three functions of quality table are:
 - Process customer needs from VOC into <u>demanded</u>
 <u>qualities</u>
 - 2. Translate customers' demanded qualities into <u>substitute</u>
 <u>characteristics</u> of product
 - 3. Display the <u>relationship</u> between demanded qualities and substitute characteristics
- PPT 20 The two major types of deployment are: (1) extraction & (2) conversion.
- PPT 23 Tools and techniques commonly used in QFD include tree diagram, affinity diagram, 2-way matrix and prioritization.
- PPT 24 QFD emphasizes:
 - 1. Extract, organize and group
 - 2. Identify the vital few
 - 3. Innovate to find new solutions
- PPT 25 QFD suggests forming product development team to share viewpoints of different departments.
- PPT 29 Main uses of QFD include: (1) <u>quality planning</u>, (2) product/service development, and, (3) process improvement.
- PPT 30 Benefits of QFD include: (1) <u>increase</u> customer satisfaction,

 (2) <u>decrease</u> product development cost, and, (3) <u>enhance</u> innovation.
- PPT 31 Major advantages of QFD include (1) can be partially or wholly

- applied, (2) difficult calculation is not a <u>must</u>, and, (3) it promotes teamwork and innovation.
- PPT 32 QFD is complementary to other product development methods such as <u>6-sigma</u> and <u>lean</u>.
- PPT 34 Many QM tools support the operation of QFD. Equally, QFD will also <u>support</u> the operation of other QM techniques, too.

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