

Panel Discussion:

New Challenges of Quality Professionals in Asia

Chaired by

Albert H.C. Tsang



June 27, 2006

A session supported by Hong Kong Society for Quality





Panel Discussion:

New Challenges of Quality Professionals in Asia

Panelists:

Albert H.C. Tsang – The Hong Kong Polytechnic University

K.S. Chin – City University of Hong Kong

Aaron W.K. Tong – TQM Consultants Ltd.

Ben W.M. Tsang – SGS Hong Kong Ltd.







Demographics
Globalization
Outsourcing & Offshoring
Information Technology
Customer focus
Evolving concept of quality



Demographics

- Urbanization
- Graying population in the developed world & in China

- Abundant supply of labor in urban areas
- Growth of processed food industries
- Growth of the service sector
- Increased demand for health care services
- Growth of virtual enterprises syndicates of talents







Globalization

 Removal of trade barriers to facilitate free flow of goods and services



Implications

- Increasingly, the business environment is becoming a level playing field
 The World is Flat *
- Companies have to compete in the world marketplace
- Firms with geographically dispersed operations that exploit the relative competitive advantage of different localities growth of supply chain management
- International / regional standards

*Thomas Friedman (2006)



Outsourcing & Offshoring

- Taking specific in-house function to another company
- Moving a factory out of the home country

- Migration of the manufacturing, transactional, commoditized operations to low cost countries
- China becomes the world's factory
- India becomes the world's back office
- Managing risks in a dispersed supply chain



Information Technology

- Ubiquity of IT applications
- Growth of the Internet, processing speed of computers, & wireless communications

- The world becomes a global village
- Telecommuting of knowledge workers
- IT as enabler of business model & platform for collaboration
- Undesirable materials in the cyber world spam mails, cyber porn; IP right infringement of digitized materials
- Information security issues (ISO 27000); cyber crime







Customer Focus

• Customers demand better, faster and cheaper products & services

- Shorter lead time
- Shorter product life cycle
- Smaller batch sizes
- Mass customization
- Innovation product / processes / business model





Evolving Concept of Quality

- Conformity waste prevention performance excellence
- Creating expectations & delivering value to customers
- Responsibility to stakeholders

- Enterprise excellence models BNQP
- Emphasis on sustainability ISO14000, RoHS Directive
- Corporate social responsibility environmental protection, social equity and economic growth





The Impact of These Trends on Quality Professionals in Asia

- Opportunities & threats ...
- Strength & weaknesses ...
- Roles & turf ...
- Body of knowledge & capability ...
- What need to be done?

New challenges to be surmounted ,,,



